

**LONDON BOROUGH OF RICHMOND UPON THAMES**

**COMMITTEE** Finance, Policy and Resources Committee

**DATE:** 15 September 2022

**REPORT OF:** Director of Resources

**TITLE OF DECISION:** Capital Programme and Funding Review 2022/23

**WARDS:** All

**KEY DECISION?:** YES

**IF YES, IN FORWARD PLAN?:** YES

**1. MATTER FOR CONSIDERATION**

1.1. The Committee is asked to consider and approve the review of the current six year capital programme. The report looks at the programme approved in February 2022, details changes since outturn 2021/22, new schemes, and looks at how the capital programme is funded.

**2. RECOMMENDATIONS**

2.1. The Committee are recommended to:

- review the capital programme and the changes being proposed.
- approve the revised capital programme and its funding.

**3. BACKGROUND**

3.1. Since 2018, the Council has spent £132m on the capital programme to support investment in the borough. The investments reflect the administration's priorities to invest in our schools including expanding SEN places, to support affordable housing projects and enable independent living, to invest in our public realm, to promote active travel and to reduce our carbon footprint. The current six year programme was approved by Committee in February 2022. That programme included a potential need to borrow of a further £63.7m between 2021/22 and 2026/27, which brought the Council's total underlying need to borrow by the end of the programme to around £187.4m. The total expenditure for the six years approved by this report was £161.4m.

3.2. Since February 2022 the programme has been adjusted for:

- changes following the 2021/22 outturn position, including slippage
- new schemes since approved by Members/under delegated authority
- removal of non-committed schemes
- changes to financing

3.3. A summary of the full capital programme, along with how the programme is to be financed, is available in Appendix A.

#### **4. OUTTURN 2021/22**

4.1. The final outturn position for 2021/22 was expenditure of £23.4m against a budget of £31.6m. £1.2m of this capital expenditure was financed by schools from school resources and therefore did not form part of the Council's capital budget. £9.5m of slippage has been applied from 2021/22 into future years, largely as a result of the re-profiling of multi-year programmes.

4.2. The programme approved in February 2022 contained a borrowing requirement of £17.3m for 2021/22. The final borrowing requirement in 2021/22 was £3.1m however no external borrowing was taken in 2021/22. This was attributable to £7.5m of borrowing-funded schemes slipping from 2021/22 into future years, and the application of other available funding resources in place of budgeted borrowing. £5.1m of budgeted borrowing from 2021/22 was slipped into 2022/23.

#### **5. THE REVISED PROGRAMME**

5.1. The main schemes in the revised six year capital programme relate to school expansion projects, residential acquisitions, Disabled Facilities Grant (DFG) housing grants and loans, street lighting and highways and pavement works. There is also provision for affordable housing schemes and expenditure on the Richmond Climate Emergency Strategy funded from Section 106 receipts from developers (assuming ongoing receipt of Section 106 contributions) and redevelopment at Ham Close.

5.2. During the course of this year, various new approved schemes have been added to the programme under the appropriate approval process. Additions marked with an asterisk have been put forward for approval as part of this September committee cycle. A breakdown of these new schemes is shown below:

<b>Scheme</b>	<b>£000</b>	<b>Funded by</b>	<b>Subtotal</b>
Queens Road Refurbishment	330	Borrowing	
Twickenham Office Consolidation Projects	1,000	Borrowing	1,330
Elleray Hall redevelopment	1,110	CIL & Grant	1,110
Ham Close	18,515	Contributions & Capital receipts*	
High Needs Provision Capital Allocation	9,119	Grant (HN)*	
Public Sector Decarbonisation of operational buildings and schools (part RCES)	3,345	Grant (DFG)*	
Basic Needs - unallocated funding	2,913	Grant (BN)*	
Strawberry Vale Corridor	75	Grant (TfL)	
Zebra Crossing Meadway, linking Kneller Gardens and Crane Park	41	Grant (TfL)	
Richmond Town Centre	31	Grant (TfL)	
Zebra Crossing, Broad Lane between Nightingale Road and Wensleydale Road	30	Grant (TfL)	34,069
Barnes High Street improvements (PRIF)	94	Earmarked reserve (PRIF)	
Broad Street improvements (PRIF)	483	Earmarked reserve (PRIF)	
Castelnau shopping parade improvements (PRIF)	100	Earmarked reserve (PRIF)	
East Sheen Library brighter spaces (PRIF)	80	Earmarked reserve (PRIF)	
Hampton Wick improvements (PRIF)	45	Earmarked reserve (PRIF)	
Heathfield Shop Front improvements (PRIF)	118	Earmarked reserve (PRIF)	
Redevelopment of Milestone Green (PRIF)	80	Earmarked reserve (PRIF)	1,000
Integrated Community Equipment	1,363	Revenue & capital contributions	1,363
Richmond Community Fund (round 4)	20	NCIL	20
<b>Total Increase in the Capital Programme in 2022/23</b>	<b>38,892</b>		<b>38,832</b>

5.3. The Council was first awarded High Needs Provision by the Department for Education (DfE) in April 2021. The Council has been awarded a further grant allocation of £3.9m for 2022/23 and £5.2m for 2023/24, which as yet has not been fully allocated. Detail of the specific projects that this funding has been allocated to is included in a report to Committee in September 2022 ([Education and Children's Services Committee](#) – Item 8). The purpose of this funding is to support the provision of school places for pupils with special educational needs and disabilities and pupils requiring alternative provision. Further funding is also expected to be allocated for 2024/25 and beyond. To bridge any funding gap whilst future amounts are unconfirmed, it is proposed the Council's Education and Skills Funding Agency Basic Need capital grant announced for 2023/24 is used and adjusted back once the High Needs capital grant is announced.

5.4. The DfE announced Basic Needs capital grant of £3.8m for 2022/23, £2.2m for 2023/24 and £1.5m for 2024/25; a total of £7.5m over 3years. Of which the allocation for 2022/23 already forms part of the approved Education capital programme. The budgets have been updated to include the additional sums

announced for 2023-2025. The Education and Children Services Committee September report approved additional schemes to be funded from the Basic Needs unallocated budget for 2022/23 including Christ's School bulge class and additional costs for East Sheen double demountable classrooms.

- 5.5. As reported also on this Committee agenda, capital additions totalling £18.515m have been included for the Ham Close Regeneration scheme. Specifically this includes £0.395m for the replacement multi use games area and sports pitches, £0.405m for the Woodville Centre car park and gated entrance, £4.785m for the community facility (including design fees) and £12.93m for compulsory purchase order land assembly acquisition costs. Further detail on the wider funding of this regeneration scheme can be found in the aforementioned report to this Committee.
- 5.6. Following a review of the temporary accommodation provision at Queen's Road hostel, a new capital bid is proposed for the internal and external redecoration of the property and for fire safety works totalling £0.33m. This is in addition to the £0.594m of Public Sector Decarbonisation Scheme funded projects that are already included in the approved capital programme. The investment in the refurbishment will significantly improve the standards of the accommodation offered, will make the units more lettable to potential homeless clients and make the building more energy efficient therefore supporting the Council's Climate Change Strategy.
- 5.7. £1m has been committed to necessary works within the Civic Centre which will facilitate the relocation of Achieving for Children (AfC) from their current offices in 42 York Street, Twickenham to the Civic Centre. This will then facilitate conversion of, and investment into 42 York Street as an affordable workspace for which partial grant funding has already been secured through the South London Knowledge Exchange Programme.
- 5.8. Additional inflationary costs of £1.1m have been identified around the Elleray Hall scheme ([Finance, Policy and Resources Committee](#) – Item 7). The Council received a Brownfield Site Release Fund Grant during 2021/22 of £0.25m which will help to fund part of the development of the new Elleray Hall. The remainder of the construction inflation costs will be met using Community Infrastructure Levy (CIL) funding.
- 5.9. The Council was the recipient of a Public Sector Decarbonisation Scheme grant from the Department for Business, Energy & Industrial Strategy (BEIS) in May 2022, amounting to £3.3m. This is intended to assist in carrying out decarbonisation projects across several operational buildings and schools. The grant has been fully allocated across schemes/projects for both operational buildings and schools and includes partial allocation to the further refurbishment of Queen's Road Hostel following a first phase of improvement works.
- 5.10. An additional £1 million was committed to the current £2m Public Realm Improvement Fund (PRIF) in the financial outturn report presented to the Finance, Policy and Resources Committee in June. The schemes outlined above are proposed to enhance the existing programme of work and will result in high impact and high profile improvements to ten of the borough's town centres that have been developed with strong business, community and ward councillor input. These

initiatives also respond to and reflect the discussions held during the 'Future of the High Street' Community Conversations held during 2021.

- 5.11. The TfL schemes added recognise the agreed projects to be funded from LIP and other minor TfL funding pots.
- 5.12. The changes since the current programme was approved in February 2022 and are summarised below:

	<b>£000</b>
<b>Capital Programme 2022/23 to 2027/28 (approved in February 2022)</b>	<b>130,346</b>
In year rephasing from 2021/22	885
Slippage from 2021/22 outturn (para 4.1)	9,489
<b>Capital Programme at 1st April 2021 following 2021/22 slippage</b>	<b>140,720</b>
Total Increase in the Capital Programme in 2022/23	38,892
<b>6 Year Programme 2022/23 to 2027/28 (including slippage from 2021/22 and additions during the year)</b>	<b>179,612</b>

## **6. REVIEW OF NEED TO SPEND**

- 6.1. The Council has a significant borrowing requirement in future years and, as identified in the Medium Term Financial Strategy (MTFS) update elsewhere on this agenda, a need to make ongoing revenue savings to maintain a financially sustainable position. The Covid-19 pandemic did, in some areas, delay the implementation of efficiencies and has clearly placed further short and longer term pressures on the Council's revenue and capital budgets, now exacerbated by inflationary pressures, interest rate increases and the cost of living crisis. As a result, all expenditure will need to be kept under review, including capital projects.
- 6.2. Any increase in capital spend is likely to require new borrowing. To ensure that capital budgets remain appropriate to the priorities of the Council and the levels of funding available, cash flows have been amended to reflect the latest forecast of spending profiles and budgets have been rephased as a result. This provides a more realistic projection of the borrowing required to support the programme, and therefore the interest and repayment budgets needed which feed in to current and future forecasting and budgets. A full review of the Council's capital and revenue position is included in the MTFS update and analyses of the impact of inflation on specific capital projects plus the implications of interest rate increases on potential external borrowing are both underway.
- 6.3. An exercise has been undertaken to remove schemes not certain at this time to proceed. However, that does not mean they will not be added once there is more certainty around costs, timing etc. as there is continued commitment to the principles of many of the schemes removed. Rather, the aim is to deliver a realistic basis on which to plan and finance the Council's programme in order to inform the Council's budget plans and these will be updated as priority schemes become certain to progress.

6.4. The following table summarises the revised programme after these changes:

	<b>£000</b>	
<b>Current Programme 2022/23 to 2027/28 (incl. 21/22 slippage and additions during the year)</b>	<b>179,612</b>	
Removal of budgets from programme:	(583)	All individual budget removals in 2022/23 were under £230k and were in general to align budgets with forecasted activity.
<b>Revised Programme after budget changes</b>	<b>179,029</b>	
The above was to be financed by:		
S106 Affordable Housing	224	
Borrowing	176	
Grant funding	128	
Earmarked reserve	52	
Contributions	3	
	<b>583</b>	

## 7. FINANCING

7.1. The table below summarises the updated borrowing position following these changes:

	<b>£000</b>	<b>£000</b>
<b>Current Financing Requirement 2022/23 to 2027/28 (before changes proposed in this report)</b>		<b>46,406</b>
Borrowing for schemes slipped from 2021/22 (para 4.2)	5,126	
New borrowing for the capital programme (para 5.2)	708	
Reduction in borrowing as a result of budgets being removed (para 6.3)	(176)	
In year refinancing	472	
<b>Revised Financing Requirement following changes proposed in this report</b>		<b>52,536</b>

7.2. The Council's potential underlying need to borrow to fund the approved programme would therefore increase to £52.5m from the current assumed position of £46.4m. This borrowing requirement represents 29% of the budget in the proposed six year programme. Whilst the Council does not hold a significant balance of available capital resources, these will be used to replace borrowing in the programme as they become available. Council officers will continue to proactively pursue additional external funding to reduce the Council's need to borrow.

7.3. As at the 30 June 2022, a balance of £4.92m of Strategic Borough Community Infrastructure Levy (CIL) had been received and not been spent (however as referenced in section 5, part has been allocated to Ellera Hall). In agreeing the new

capital programme later this year (and/or in financing the final outturn for the current year) the Council may decide to either:

- (i) Refinance existing schemes via the use of CIL (providing the specific schemes meet requirements) and thereby reduce the cost of the existing capital programme to the taxpayer:
- (ii) Introduce new schemes to be funded from CIL (including those linked to the environmental priorities of the Council):
- (iii) Retain the unallocated CIL receipts for future years:
- (iv) A combination of the above.

7.4. The Affordable Housing capital programme supports affordable housing delivery in the borough and is funded in the first instance from Section 106 affordable housing receipts. As shown in the table below a total of £27.144m is currently unallocated within the capital programme. Further work is continuing to estimate the timing and profile of these potential future receipts, particularly for larger sites, however the timing or receipt of future S106 payments cannot be guaranteed as they are dependent on whether individual developments progress and whether they hit key trigger points and milestones. This is subject to regular monitoring from the S106 Team within Environment and Community Services, and the Affordable Housing Team within Housing and Regeneration.

	£000	£000
Affordable Housing S106 Opening balance 2022/23		17,146
Received in the year to date	575	
Committed to existing capital schemes	(6,972)	
Committed to revenue	(1,126)	
<b>Affordable Housing S106 currently available</b>		<b>9,623</b>
Secured in planning permissions (not yet received)	17,521	
<b>Unallocated within the capital programme</b>		<b>27,144</b>

7.5. There are some significant affordable housing schemes already in the pipeline that may draw down on these receipts currently estimated to be in the region of £5-£7m, including Council led developments such as Twickenham Riverside and Elleray Hall. Further schemes are being worked up by officers and further funding will be committed as and when contributions are received, and once proposals come forward for approval by Members. However, S106 affordable housing receipts are only one source of funding for any such schemes and grants from other organisations, such as the Greater London Authority (GLA), may be an alternative source of funding if available. Additionally, Council borrowing can be used to top up available funding if necessary and where a business case is made and objectives align with the housing aims and priorities of the Council.

7.6. The Development Delivery Agreement is an agreement between the Council and Richmond Housing Partnership to combine available funding resources to improve

and increase the delivery of affordable housing in the borough. The Council utilises funds held both under the Trust Account Deed (which is built up as a result of Richmond Official Housing Partnership receipts from disposals of transferred assets) and from the Housing Capital Programme funded by Section 106 Affordable Housing receipts. The scheme was originally approved in September 2019. The first call on supporting funding in the Development Delivery Agreement will generally come from the Trust Account, with Council funding utilised in later years although this will be adjusted where necessary. The intention of the Delivery Development Agreement is to enable Richmond Housing Partnership to deliver additional homes beyond those already in its pipeline. One scheme at Bucklands has been approved, with the first tranche of funding due to be paid to Richmond Housing Partnership in 2022/23.

- 7.7. Final decisions on financing will be brought to this Committee for approval as part of future reports.

## **8. IMPROVED PROJECT MANAGEMENT**

- 8.1. Given the scale of activity set out in the Capital Programme, alongside a range of other emerging initiatives, there is a need to bolster project management capacity within the organisation. Strengthened project management capacity will help to ensure that projects are robustly initiated based on a true understanding of costs and that they deliver the expected outcomes on time and within budget and will help to mitigate risks associated with project delivery. It is proposed to establish 3 additional posts creating the Central Project Office. Where these staff are involved in supporting capital projects, these costs will be recharged to the relevant capital budget and otherwise be funded from within existing approved budgets.

## **9. FINANCE AND EFFICIENCY IMPLICATIONS**

- 9.1. The timing and funding of capital expenditure has a direct impact on the level of Council cash balances and the level of borrowing. Therefore, any changes to the Programme will have an impact on the Treasury Management position which will be incorporated within quarterly monitoring reports.

## **10. PROCUREMENT IMPLICATIONS**

- 10.1. None in specific relation to this report

## **11. COMMENTS OF THE SOUTH LONDON LEGAL PARTNERSHIP ON THE LEGAL IMPLICATIONS**

- 11.1. None specifically in relation to this report

## **12. CONSULTATION AND ENGAGEMENT**

- 12.1. Consultation and engagement will be carried on individual schemes within the capital programme.



<b>12.1 POLICY IMPLICATIONS / CONSIDERATIONS</b>
There are none arising directly from the report although the level of budget resources available is a major influence on the delivery of Council policy in all areas.
<b>12.2 RISK CONSIDERATIONS</b>
The key risks associated with this report are the cost of financing the potential demands on the Council’s capital programme at a time when public sector funding is severely constrained, and that borrowing costs do not rise significantly above the current projections. These should be set against the risk that if expenditure is not committed, it is likely that the Council will fail to achieve a number of its key non-financial priorities.
<b>12.3 EQUALITY IMPACT CONSIDERATIONS</b>
The budget remit of this committee forms part of the budget framework for the council and therefore the equality impact has been taken into consideration when agreeing the council tax requirement each year.
<b>12.4 ENVIRONMENTAL CONSIDERATIONS</b>
A number of the schemes within the approved capital programme support the Climate Emergency Strategy and the commitment to the Council becoming carbon neutral by 2030.

**13. BACKGROUND PAPERS:**

Previous capital programme report(s)

**14. APPENDICES**

Appendix A – revised six year capital programme

**15. CONTACTS**

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**6 Year Capital Programme 2022/23 to 2027/28**

Appendix A

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
<b>Education &amp; Children's Services</b>						
<b>Basic needs &amp; Expansion</b>						
Basic Needs - unallocated funding	1,528	2,174	1,554	350	350	5,956
Christ's School Bulge Class	841	19	0	0	0	860
Clarendon School Demolish Works	300	0	0	0	0	300
Collis KS1 Rebuild	94	0	0	0	0	94
Devolved Formula Capital	211	225	225	225	225	1,111
East Sheen Double Demountable Classrooms	1,500	1,373	0	0	0	2,873
Hampton Academy	114	0	0	0	0	114
Richmond upon Thames School	500	712	0	0	0	1,212
Twickenham Academy	111	0	0	0	0	111
<b>Special Education Needs (SEN) Provision</b>						
Acoustic Works at Hampton Hill Junior School	22	0	0	0	0	22
Additional Places / Future Schemes	25	0	0	0	0	25
Future Feasibilities	30	0	0	0	0	30
High Needs Provision Capital Allocation	646	5,233	0	0	0	5,879
Special Resource Provision at Hampton High	5	0	0	0	0	5
Strathmore at Darell School	170	0	0	0	0	170
Strathmore at Hampton High	705	6,144	0	0	0	6,849
Strathmore at the Russell SEN	405	0	0	0	0	405
Strathmore site at Petersham	300	0	0	0	0	300
Teddington School Special Resource Provision	300	0	0	0	0	300
The Gateway Health & Safety Works	30	0	0	0	0	30
Vineyard Primary Special Resource Provision	529	1,946	0	0	0	2,475
Waldegrave School - Wellbeing and information Centre	220	0	0	0	0	220
<b>Schools General Planned Maintenance</b>						
Buckingham Primary - Upgrade Toilets	105	0	0	0	0	105
Carlisle Infants - Staff Toilets	2	0	0	0	0	2
Condition Surveys	30	0	0	0	0	30
Contingency	78	0	0	0	0	78
Darell Primary School - Condition of the Internal Fire Doors	62	0	0	0	0	62
Darell Primary School - Roof Replacement	203	0	0	0	0	203
Design Development	30	0	0	0	0	30
East Sheen Primary - Condition of KS2 Toilets	82	0	0	0	0	82
Feasibilities	30	0	0	0	0	30
Final Retention Payments - Various Schemes	3	0	0	0	0	3
General Planned Maintenance - Preliminary	10	0	0	0	0	10
General Planned Maintenance - unallocated funding	0	866	866	866	866	3,464
Hampton Hill Junior - Electrical Upgrade/Rewiring	159	0	0	0	0	159
Hampton Hill Junior - Roof Repair	2	0	0	0	0	2
Hampton Infants - Nursery Block & Boiler Replacement	661	0	0	0	0	661
Hampton Wick Infant and Nursery School - Condition of Playground and Outdoor Play Spaces	255	0	0	0	0	255
Hampton Wick Infants - Toilet Refurbishment	2	0	0	0	0	2
Heathfield School Partnership - Windows and Doors	158	0	0	0	0	158
Heathfield Schools Partnership - Replace Boilers, Calorifiers & Associated	4	0	0	0	0	4
Meadlands Nursery Block	244	0	0	0	0	244
Orleans Primary - Playground and Soft Play Areas	116	0	0	0	0	116
Orleans Primary - Windows & Floor Repairs	2	0	0	0	0	2
Sheen Mount Primary - Boiler Replacements	2	0	0	0	0	2
Urgent Health & Safety Works	50	0	0	0	0	50
Vineyard Primary - Boundary Wall & Toilet Repairs	121	0	0	0	0	121
Windham Nursery - Security Safeguarding Works	19	0	0	0	0	19
<b>Other children's services</b>						
Children's Centres	89	0	0	0	0	89
Short Break Care	11	0	0	0	0	11
AfC Digital investment	0	0	0	0	0	0
<b>Total Education &amp; Children's Services</b>	<b>11,116</b>	<b>18,692</b>	<b>2,645</b>	<b>1,441</b>	<b>1,441</b>	<b>35,335</b>

**6 Year Capital Programme 2022/23 to 2027/28**

Appendix A

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
<b>Adult Social Services, Health &amp; Housing</b>						
<b>Adult Social Care</b>						
Integrated Community Equipment	1,463	100	100	100	100	<b>1,863</b>
Kingston Lane Adaptations	49	0	0	0	0	<b>49</b>
Occupational Therapy	100	100	100	100	100	<b>500</b>
<b>Housing &amp; Regeneration</b>						
Sponsored Moves	50	100	100	100	100	<b>450</b>
<b>Housing Grants</b>						
Coldbusters Home Repair Assistance Grant	175	175	175	175	175	<b>875</b>
Disabled Facilities Grant (Except Richmond Housing Partnership)	1,400	2,310	1,426	1,426	1,426	<b>7,988</b>
Disabled Facilities Grant (Richmond Housing Partnership)	600	300	300	300	300	<b>1,800</b>
Empty Property Grants	150	145	0	0	0	<b>295</b>
<b>Affordable Housing Development</b>						
Affordable Housing Schemes - Unallocated	0	0	0	0	27,144	<b>27,144</b>
Development Delivery Agreement (DDA)	350	2,850	1,500	300	0	<b>5,000</b>
Residential Acquisitions Programme	12,500	0	0	0	0	<b>12,500</b>
RHP Extension Programme	200	100	100	100	100	<b>600</b>
<b>Total Adult Social Services, Health &amp; Housing</b>	<b>17,037</b>	<b>6,180</b>	<b>3,801</b>	<b>2,601</b>	<b>29,445</b>	<b>59,064</b>
<b>Finance, Policy &amp; Resources</b>						
ICT Investment	2,129	0	0	0	0	<b>2,129</b>
IT Infrastructure - PCI & PSN Compliance	23	0	0	0	0	<b>23</b>
Loan for SWMC for Crematorium Services	100	0	0	0	0	<b>100</b>
Richmond Community Fund (round 3)	109	0	0	0	0	<b>109</b>
Richmond Community Fund (round 4)	23	0	0	0	0	<b>23</b>
Twickenham Riverside	350	0	0	0	0	<b>350</b>
Ham Close	3,456	4,946	4,941	2,586	2,586	<b>18,515</b>
<b>Corporate Housing &amp; Regeneration</b>						
Busen - Re-provision	1,235	0	0	0	0	<b>1,235</b>
Carlisle Park Pavilion - Heating Plant replacement	95	0	0	0	0	<b>95</b>
Compliance and Health and Safety works - Corporate Buildings	500	0	0	0	0	<b>500</b>
Decarbonisation Projects	993	0	0	0	0	<b>993</b>
Elleray Hall Redevelopment	400	3,258	75	0	0	<b>3,733</b>
Empty Property Purchase	72	0	0	0	0	<b>72</b>
Ferguson Hall and Adjoining WCs - Asbestos removal and demolition	186	0	0	0	0	<b>186</b>
Public Sector Decarbonisation	117	0	0	0	0	<b>117</b>
Public Sector Decarbonisation of operational buildings and schools (part RCES)	3,633	0	0	0	0	<b>3,633</b>
Queens Road Refurbishment	924	0	0	0	0	<b>924</b>
SSA wide, Replace access control system hardware and software	250	0	0	0	0	<b>250</b>
Twickenham Office Consolidation Projects	1,000	0	0	0	0	<b>1,000</b>
York House - Audio Visual System Renewal and Upgrade	149	0	0	0	0	<b>149</b>
Property Maintenance and Improvement	1,520	0	0	0	0	<b>1,520</b>
General Planned Maintenance	1,694	1,330	1,330	1,330	1,330	<b>7,014</b>
Emergency Plant and Equipment Renewal	530	0	0	0	0	<b>530</b>
Roof and fabric repair and replacement	346	0	0	0	0	<b>346</b>
<b>Total Finance, Policy &amp; Resources</b>	<b>19,834</b>	<b>9,534</b>	<b>6,346</b>	<b>3,916</b>	<b>3,916</b>	<b>43,546</b>

**6 Year Capital Programme 2022/23 to 2027/28**

Appendix A

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
<b>Environment, Sustainability, Culture &amp; Sport</b>						
Central Depot - Weighbridge replacement	9	0	0	0	0	<b>9</b>
Orleans House Gallery - Delivery phase	172	0	0	0	0	<b>172</b>
<b>Public Recycling Points Vehicle</b>	200	0	0	0	0	<b>200</b>
Climate Change						
Climate Change Strategy (RCES) - unallocated	334	796	1,300	1,000	1,000	<b>4,430</b>
Green Homes Grant	331	0	0	0	0	<b>331</b>
<b>Parks &amp; Open Spaces</b>						
Artificial pitches at Shene Sports Centre	193	0	0	0	0	<b>193</b>
Artificial pitches at Whitton Sports Centre	212	0	0	0	0	<b>212</b>
Boroughwide Park improvements (PRIF)	359	0	0	0	0	<b>359</b>
Ham Close MUGA at St Richard's	8	0	0	0	0	<b>8</b>
Parks Cyclical Maintenance	202	150	150	150	450	<b>1,102</b>
Parks Strategy	475	300	300	300	0	<b>1,375</b>
Pools on the Park - Boundary Wall Replacement	78	0	0	0	0	<b>78</b>
Pools on the Park - Health Suite Refurbishment	187	0	0	0	0	<b>187</b>
Pools on the Park - Refurbishment of swimming changing room & associated toilets/shower blocks	157	0	0	0	0	<b>157</b>
Pools on the Park - Refurbishment of the gym members changing room, associated toilets/shower blocks and café toilet block	157	0	0	0	0	<b>157</b>
Pools on the Park - Replace pool lights	201	0	0	0	0	<b>201</b>
Pools on the Park - Replacement of the pool hall ceiling/AHU/Lighting System	521	291	0	0	0	<b>812</b>
Pools on the Park - Upgrade ventilation	71	0	0	0	0	<b>71</b>
Pools on the Park - UV Installation POTP & TPFC	149	0	0	0	0	<b>149</b>
Public Realm Investment Fund (PRIF) - unallocated	0	0	0	0	0	<b>0</b>
Teddington Pools, AHU replacement	242	0	0	0	0	<b>242</b>
Teddington Pools, Boilers	378	69	0	0	0	<b>447</b>
<b>Libraries</b>						
Teddington Library - First Floor refurbishment	147	28	0	0	0	<b>175</b>
Local Studies Library, AHU replacement	85	0	0	0	0	<b>85</b>
Old Town Hall Library (Richmond Museum) - New Lift	142	0	0	0	0	<b>142</b>
<b>Total Environment, Sustainability, Culture &amp; Sport</b>	<b>5,010</b>	<b>1,634</b>	<b>1,750</b>	<b>1,450</b>	<b>1,450</b>	<b>11,294</b>

**6 Year Capital Programme 2022/23 to 2027/28**

Appendix A

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
<b>Transport and Air Quality</b>						
20mph schemes - Phase 2	45	355	0	0	0	400
Automatic Number Plate Recognition Cameras for School Streets enforcement	145	0	0	0	0	145
Flood Alleviation Works	100	400	0	0	0	500
Friar's Lane Car Park Improvement	227	0	0	0	0	227
Gritter machines (ULEZ compliant)	0	321	0	0	0	321
Hammersmith Bridge Mitigation measures	75	41	0	0	0	116
Hampton Court Road Cycle Scheme	125	350	0	0	0	475
Hampton Healthy Streets	35	0	0	0	0	35
Highways and Pavements	2,700	1,700	1,700	1,700	1,700	9,500
Hospital Bridge Road	22	0	0	0	0	22
Hospital Bridge Road - Walking & Cycling improvements	300	200	0	0	0	500
Hospital Bridge Road / Turing House School	162	0	0	0	0	162
Kew Gardens Pedestrian bridge - Repainting	50	0	0	0	0	50
Lock Cut Footbridge	100	700	0	0	0	800
Railshead Road – S106	234	0	0	0	0	234
Richmond Road East Twickenham	570	0	0	0	0	570
Richmond Town Centre	31	0	0	0	0	31
S106 Schemes	32	0	0	0	0	32
Specialised Street Lighting Columns	20	20	10	0	0	50
Strawberry Vale Corridor	583	0	0	0	0	583
Strawberry Vale Cycle Scheme	450	0	0	0	0	450
Street Lighting	3,000	5,100	0	0	0	8,100
Street Trees	30	115	0	0	0	145
Teddington Suspension footbridge	100	1,100	0	0	0	1,200
Top up of highways funding to replace lost LIP funding	51	0	0	0	0	51
Traffic Calming measures	25	205	0	0	0	230
Traffic improvements	49	0	0	0	0	49
Uplift Schemes/Twickenham Area Action Plan	215	0	0	0	0	215
Zebra Crossing Meadway, linking Kneller Gardens and Crane Park	166	0	0	0	0	166
Zebra Crossing, Broad Lane between Nightingale Road and Wensleydale Road	165	0	0	0	0	165
<b>Climate Efficiency Strategy</b>						
Bikehangars - residential scheme (part RCES)	150	0	0	0	0	150
Contraflow cycle schemes (RCES)	75	0	0	0	0	75
Cycle Parking - public on-street (RCES)	55	0	0	0	0	55
Electric Vehicle Charge Points (part RCES)	581	0	0	0	0	581
Electrification of trading pitches (RCES)	112	0	0	0	0	112
Legacy pavement repair and tree re-stocking programme (RCES)	429	204	0	0	0	633
Richmond Cycle Hub (RCES)	396	0	0	0	0	396
School cycle parking (RCES)	15	0	0	0	0	15
School Streets (RCES)	83	0	0	0	0	83
<b>Public Realm Investment Fund</b>						
Barnes High Street improvements (PRIF)	94	0	0	0	0	94
Broad Street improvements (PRIF)	530	187	0	0	0	717
Castelnau shopping parade improvements (PRIF)	100	0	0	0	0	100
East Sheen Library brighter spaces (PRIF)	80	0	0	0	0	80
East Twickenham Public realm improvements (PRIF)	200	0	0	0	0	200
Ham Parade - Improved public realm/outdoor seating (PRIF)	100	400	0	0	0	500
Hampton Wick improvements (PRIF)	85	0	0	0	0	85
Heathfield Shop Front improvements (PRIF)	218	0	0	0	0	218
Improve/redesign of Garfield Road pocket park (PRIF)	55	0	0	0	0	55
Redevelopment of Milestone Green (PRIF)	80	0	0	0	0	80
Richmond Town Centre signage and wayfinding (part PRIF)	37	0	0	0	0	37
<b>Total Transport and Air Quality</b>	<b>13,282</b>	<b>11,398</b>	<b>1,710</b>	<b>1,700</b>	<b>1,700</b>	<b>29,790</b>
<b>Total Capital Programme</b>	<b>66,279</b>	<b>47,438</b>	<b>16,252</b>	<b>11,108</b>	<b>37,952</b>	<b>179,029</b>

**6 Year Capital Programme 2022/23 to 2027/28**

Appendix A

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
<b>Financed By :</b>						
Grants	21,552	20,811	3,880	2,676	3,542	<b>52,461</b>
S106 & CIL	1,471	2,683	0	0	0	<b>4,154</b>
Affordable Housing S106	3,950	825	1,600	400	27,244	<b>34,019</b>
Contributions	4,488	4,856	2,586	2,586	2,586	<b>17,102</b>
Revenue Funding (DRF)	468	0	0	0	0	<b>468</b>
Earmarked Reserves	3,190	587	0	0	0	<b>3,777</b>
Application of Cap Receipts	4,313	6,592	2,440	0	1,167	<b>14,512</b>
Borrowing Requirement	26,847	11,084	5,746	5,446	3,413	<b>52,536</b>
<b>Total Financing</b>	<b>66,279</b>	<b>47,438</b>	<b>16,252</b>	<b>11,108</b>	<b>37,952</b>	<b>179,029</b>